# Kalbe Farma

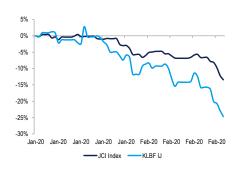
### Company Update | Consumer Staples | KLBF IJ | 28 February 2020

#### Stock Data

Target price	Rp1,500
Prior TP	Rp1,800
Current price	Rp1,220
Upside/downside	+23%
Shares outstanding (mn)	46,875
Market cap (Rp bn)	57,188
Free float	43%
Avg. 6m daily T/O (Rp bn)	36.8

#### **Price Performance**

	3M	6M	12M		
Absolute	-17.8%	-26.9%	-18.4%		
Relative to JCI	-9.4%	-13.6%	-3.0%		
52w low/high (Rp)		1,220 - 1,690			



#### **Major Shareholders**

PT Gira Sole Prima	10.2%
PT Santa Seha Sanadi	9.8%
PT Diptanala Bahana	9.5%

### **Kevie Aditya**

PT Indo Premier Sekuritas kevie.aditya@ipc.co.id +62 21 5088 7168 ext. 717

### **Elbert Setiadharma**

PT Indo Premier Sekuritas elbert.setiadharma@ipc.co.id +62 21 5088 7168 ext. 718

### Bumpy roads, but fundamentals intact

- While KLBF's unaudited FY19 yoy earnings growth of 1.7% is disappointing, FY20 outlook looks better despite lingering corona issue.
- We conservatively pencilled in 6.4%/3.8% yoy sales and earnings growth for FY20 to anticipate worsening purchasing power.
- We, however, feel direct impact from coronavirus can be minimized shall Rupiah appreciates. We maintain our Buy call with lower TP Rp1,500.

### Weak FY19 indicative results; below our and consensus' expectations

Yesterday KLBF held its analyst meeting and reported an unaudited FY19 net profit of Rp2.5tr (+1.7% yoy vs. 6-7% yoy target), slightly below at 96%/95% of our and consensus' estimates. FY19 sales however, met its target growth of 7.4% yoy although was mainly driven by low-margin distribution & logistics segment (+15.7% yoy) while consumer health segment sales growth declined by -2.8% yoy on the back of regulatory issues. As a result, gross margin declined by c.150bps to 45.2%

### Decent FY20F growth guidance despite coronavirus outbreak

For this year, KLBF targets 6-8% yoy sales growth and 5-6% yoy net profit growth. This has included a worst-case scenario where the company may not be able to proceed with production due to coronavirus (if continues beyond Jun 2020), hence a loss of Rp100-200bn of sales (less than 1% of total) in 2H19. KLBF estimated that affected API's is c.10% of total COGS, while they have enough APIs ready for production until Jun 2020 (our analysis here).

### Cautious stance for FY20F

As weak purchasing power is likely to linger as we enter into 2020F, we pencilled in 6.4% and 3.8% yoy sales and earnings growth, respectively, more conservative than company's guidance. We expect regulatory issues on consumer health products (blue-labelled OTC pharma products, i.e. Komix, Woods, Procold) to slowly resolve but we conservatively expect the segment to post +2% sales growth (lower than company's 4-6% target; but rebound from -2% in FY19). Growth from its RTD beverages (i.e. Hydro Coco) also may see risk if sweetened beverages excise is applied.

**Maintain BUY; strengthening rupiah will remain as KLBF's saving grace** We do believe strengthening rupiah may still be KLBF's saving grace as we use lower exchange rate of Rp13,700/US\$ (from previously Rp14,200/US\$). While we cut our FY20-21F EPS by 6-7%, our Buy call is maintained although TP is lowered to Rp1,500, now pegged to 25.5x 2021F P/E (1 s.d below 5-year mean) from previously 30.0x 2020F P/E (5-year mean of 29.5x). Current valuation at 2 s.d. below its 5-year mean is an attractive entry point.

Financial Summary (Rp bn)	2017A	2018A	2019F	2020F	2021F
Revenue	20,182	21,074	22,635	24,083	25,614
EBITDA	3,671	3,784	3,803	4,079	4,383
EBITDA growth	5.0%	3.1%	0.5%	7.2%	7.4%
Net profit	2,403	2,457	2,497	2,593	2,770
EPS (Rp)	51	52	53	55	59
EPS growth	4.7%	2.2%	1.6%	3.8%	6.8%
ROE	18.2%	16.8%	15.7%	15.2%	15.1%
PER (x)	23.8	23.3	22.9	22.1	20.6
EV/EBITDA (x)	14.9	14.3	14.5	13.4	12.4
Dividend yield	1.8%	2.1%	2.1%	2.4%	2.7%
Forecast change			-4.1%	-6.4%	-6.2%
IPS vs. consensus			95%	92%	92%

Sources: Company, IndoPremier

Share price closing as of: 28 February 2020

(Rpbn)	4 Q 19	4 Q 18	%YoY	3 Q 19	% Qo Q	12 M 19	12 M 18	%YoY	Prev. FY19F	Comment
Net sales	5,809	5,396	7.7%	5,648	2.9%	22,636	21,074	7.4%	22,518	In line at 101%/100% of ours and consensus'
Gross profit	2,473	2,364	4.6%	2,587	-4.4%	10,236	9,848	3.9%		
EBIT	771	9 12	-15.5%	870	- 11.4%	3,264	3,314	-1.5%	3,440	Slightly below at 95% of both ours and consensus'
РВТ	774	891	-13.2%	887	- 12 . 8 %	3,348	3,306	1.3%		
Net profit	584	653	-10.6%	657	- 11.2%	2,499	2,457	1.7%	2,604	Slightly below at 96%/95% of ours and consensus'
Margin (%)										
Gross margin	42.6%	43.8%		45.8%		45.2%	46.7%			
EBIT margin	13.3%	16.9%		15.4%		14.4%	15.7%			
Net margin	10.0%	12.1%		11.6%		11.0%	11.7%			

Sources: Company, IndoPremier

Fig. 2: Blue-labeled medicine sales has been declining in the past year, as government tightened surveillance over blue-labeled products sold in unauthorized retail spaces



Free medicine - can be freely sold in all retail spaces, i.e. warung, drugstore, pharmacy



and pharmacy, but can be bought without doctor's prescription



Potent medicine - can only be sold in authorized drugstore and pharmacy with doctor's prescription

Sources: Various sources, IndoPremier

Sources: Various sources, IndoPremier

cough and cold remedies, respectively

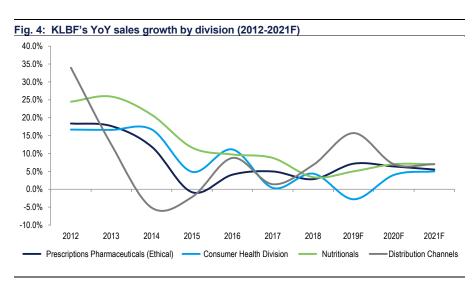


Fig. 3: Some of KLBF's blue-labeled OTC pharma products (i.e.

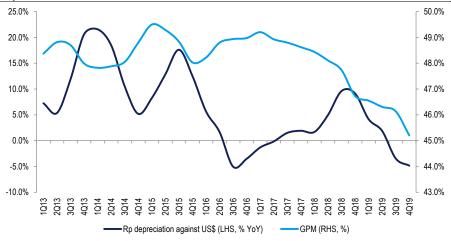
Komix, Woods, Procold). KLBF held 34% and 41% market share in

MIXAGRIP FLU & RATH

Sources: Company, IndoPremier

# Limited-free medicine - can only be sold in authorized drugstore

# Fig. 5: Despite weakening in the past 10-days, our economist remains in view that rupiah will strengthen in the upcoming quarters. Strengthening rupiah towards US\$ will positively impact KLBF as 60-65% of Kalbe's COGS is linked to US\$



Sources: Bloomberg, IndoPremier

Fig. 6: We estimate that for every 1% rupiah appreciation against the US\$ from our current base case of Rp13,700 per US\$ will lead to a 15bps GPM increase in 2020F

Average US\$ to Rp	% chg from base scenario	GPM, %
13,426	-2.0%	45.1%
13,563	-1.0%	44.9%
13,700	0.0%	44.8%
13,837	1.0%	44.6%
13,974	2.0%	44.5%

Source: IndoPremier

Fig. 7: Forecast change						
	Previous		Ne	w	Changes	
	2020F	2021F	2020F	2021F	2020F	2021F
Financial Perform. (Rp bn)						
Net sales	23,882	25,279	24,083	25,614	0.8%	1.3%
Gross profit	10,968	11,605	10,786	11,459	-1.7%	-1.3%
EBIT	3,662	3,889	3,435	3,658	-6.2%	-5.9%
EBITDA	4,307	4,613	4,079	4,383	-5.3%	-5.0%
Core net profit	2,770	2,953	2,593	2,770	-6.4%	-6.2%
Core EPS (Rp)	59	63	55	59	-6.4%	-6.2%
Profitability (%)						
Gross margin	45.9%	45.9%	44.8%	44.7%	-1.1%	-1.2%
EBIT margin	15.3%	15.4%	14.3%	14.3%	-1.1%	-1.1%
Net margin	11.6%	11.7%	10.8%	10.8%	-0.8%	-0.9%

Source: IndoPremier





Sources: Bloomberg, IndoPremier

28 February 2020 Consumer Staples Kalbe Farma

Net Revenue   20,182   21,074   22,635   24,083   25,614     Cost of Sales   (10,369)   (11,226)   (12,398)   (13,297)   (14,155)     Gross Profit   9,813   9,848   10,237   10,766   11,459     SG&A Expenses   (6,597)   (6,534)   (6,972)   (7,351)   (7,801)     Operating Profit   3,216   3,314   3,265   3,435   3,658     Net Interest   98   96   81   75   88     Forex Gain (Loss)   0   0   0   0   0   0     Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (297)     Ninorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,9403   2,457   2,497   2,583   2,771     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557	Income Statement (Rp bn)	2017A	2018A	2019F	2020F	2021F
Cost of Sales   (10,369)   (11,226)   (12,398)   (13,297)   (14,155)     Gross Profit   9,813   9,848   10,237   10,786   11,459     SG&A Expenses   (6,597)   (6,534)   (6,972)   (7,351)   (7,801)     Operating Profit   3,216   3,314   3,265   3,435   3,668     Net Interest   98   96   81   75   88     Forex Gain (Loss)   0   0   0   0   0   0     Others-Net   (73)   (103)   0   0   0   0   0     Minorities   (50)   (40)   (400)   (40)   (40)   (40)     Net Income   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   10,043   10,648   10,678   11,108   11,605						
Gross Profit   9,813   9,848   10,237   10,786   11,459     SG&A Expenses   (6,597)   (6,534)   (6,972)   (7,351)   (7,801)     Operating Profit   3,216   3,314   3,265   3,435   3,658     Net Interest   98   96   81   75   88     Forex Gain (Loss)   0   0   0   0   0   0     Others-Net   (73)   (103)   0   0   0   0     Others-Net   (738)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557	Cost of Sales			,	,	
SG&A Expenses   (6,597)   (6,534)   (6,972)   (7,351)   (7,801)     Operating Profit   3,216   3,314   3,265   3,435   3,658     Net Interest   98   96   81   75   88     Forex Gain (Loss)   0   0   0   0   0   0     Others-Net   (73)   (103)   0   0   0   0     Pre-Tax Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,988   3,374   3,566   3,517   3,487     Inventory   3,557	Gross Profit				,	,
Operating Profit   3,216   3,314   3,265   3,435   3,658     Net Interest   98   96   81   75   88     Forex Gain (Loss)   0   0   0   0   0   0     Others-Net   (73)   (103)   0   0   0   0     Pre-Tax Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   10,043	SG&A Expenses		•	•	•	
Forex Gain (Loss)   0   0   0   0   0   0     Others-Net   (73)   (103)   0   0   0     Pre-Tax Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0<	Operating Profit			( , ,	,	
Others-Net   (73)   (103)   0   0   0     Pre-Tax Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,666   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492   600dwill   0   0   0   0   0   0   0   0   0   0   0 <td< td=""><td>Net Interest</td><td>98</td><td>96</td><td>81</td><td>75</td><td>88</td></td<>	Net Interest	98	96	81	75	88
Pre-Tax Income   3,241   3,306   3,347   3,510   3,746     Income Tax   (788)   (809)   (810)   (878)   (937)     Minorities   (50)   (40)   (40)   (40)   (40)     Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Total Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16	Forex Gain (Loss)	0	0	0	0	0
Income Tax (788) (809) (810) (678) (937)   Minorities (50) (40) (40) (40) (40)   Net Income 2,403 2,457 2,497 2,593 2,770   Balance Sheet (Rp bn) 2017A 2018A 2019F 2020F 2021F   Cash & Equivalent 2,971 3,332 2,741 2,926 3,171   Receivable 2,968 3,374 3,566 3,517 3,487   Inventory 3,557 3,475 3,883 4,164 4,433   Other Current Assets 10,043 10,648 10,678 11,108 11,605   Fixed Assets - Net 5,343 6,253 7,762 8,666 9,492   Goodwill 0 0 0 0 0 0   Non-Current Assets 16,516 18,146 19,670 20,989 22,293   ST Loans 169 69 53 37 20   Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290	Others-Net	(73)	(103)	0	0	0
Minorities   (50)   (40)	Pre-Tax Income	3,241	3,306	3,347	3,510	3,746
Net Income   2,403   2,457   2,497   2,593   2,770     Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Non-Current Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   290	Income Tax	(788)	(809)	(810)	(878)	(937)
Balance Sheet (Rp bn)   2017A   2018A   2019F   2020F   2021F     Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Non-Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   290	Minorities	(50)	(40)	(40)	(40)	(40)
Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Non-Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   2,90   448   407   437   465     Current Liab.   2,427   2,286 </td <td>Net Income</td> <td>2,403</td> <td>2,457</td> <td>2,497</td> <td>2,593</td> <td>2,770</td>	Net Income	2,403	2,457	2,497	2,593	2,770
Cash & Equivalent   2,971   3,332   2,741   2,926   3,171     Receivable   2,968   3,374   3,566   3,517   3,487     Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Non-Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   2,90   448   407   437   465     Current Liab.   2,427   2,286 </td <td>Balance Sheet (Bn hn)</td> <td>20474</td> <td>20494</td> <td>20405</td> <td>20205</td> <td>2024E</td>	Balance Sheet (Bn hn)	20474	20494	20405	20205	2024E
Receivable 2,968 3,374 3,566 3,517 3,487   Inventory 3,557 3,475 3,883 4,164 4,433   Other Current Assets 546 468 487 500 514   Total Current Assets 10,043 10,648 10,678 11,108 11,605   Fixed Assets - Net 5,343 6,253 7,762 8,666 9,492   Goodwill 0 0 0 0 0 0   Non-Current Assets 6,574 7,498 8,993 9,881 10,689   Total Assets 16,616 18,146 19,670 20,989 22,293   ST Loans 169 69 53 37 20   Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 <						
Inventory   3,557   3,475   3,883   4,164   4,433     Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0     Non-Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   290   448   407   437   465     Current Portion of LT Loans   5   28   72   72   72     Total Current Liab.   2,227   2,286   2,468   2,621   2,767     Long Term Loans   146   260 </td <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td>	·					
Other Current Assets   546   468   487   500   514     Total Current Assets   10,043   10,648   10,678   11,108   11,605     Fixed Assets - Net   5,343   6,253   7,762   8,666   9,492     Goodwill   0   0   0   0   0   0   0   0     Non-Current Assets   6,574   7,498   8,993   9,881   10,689     Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   290   448   407   437   465     Current Portion of LT Loans   5   28   72   72   72     Total Current Liab.   2,227   2,286   2,468   2,621   2,767     Long Term Loans   146   260   430   358   286   306   306   30						
Total Current Assets10,04310,64810,67811,10811,605Fixed Assets - Net5,3436,2537,7628,6669,492Goodwill000000Non-Current Assets6,5747,4988,9939,88110,689Total Assets16,61618,14619,67020,98922,293ST Loans16969533720Payable1,3981,7001,7111,8351,953Other Payables290448407437465Current Portion of LT Loans528727272Total Current Liab.2,2272,2862,4682,6212,767Long Term Loans146260430358286Other LT Liab.349306306306306Total Liabilities2,7222,8523,2033,2853,359Equity435435435435435435Retained Earnings12,78814,07315,32116,51817,709Minority Interest613671711751792Total SHE + Minority Int.13,89415,29516,46717,70418,935						
Fixed Assets - Net 5,343 6,253 7,762 8,666 9,492   Goodwill 0 0 0 0 0 0   Non-Current Assets 6,574 7,498 8,993 9,881 10,689   Total Assets 16,616 18,146 19,670 20,989 22,293   ST Loans 169 69 53 37 20   Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435 435   Retained Earnings 12,788 14,07						
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Non-Current Assets6,5747,4988,9939,88110,689Total Assets16,61618,14619,67020,98922,293ST Loans16969533720Payable1,3981,7001,7111,8351,953Other Payables290448407437465Current Portion of LT Loans528727272Total Current Liab.2,2272,2862,4682,6212,767Long Term Loans146260430358286Other LT Liab.349306306306306Total Liabilities2,7222,8523,2033,2853,359Equity435435435435435435Retained Earnings12,78814,07315,32116,51817,709Minority Interest613671711751792Total SHE + Minority Int.13,89415,29516,46717,70418,935	Fixed Assets - Net	5,343	6,253	7,762	8,666	9,492
Total Assets   16,616   18,146   19,670   20,989   22,293     ST Loans   169   69   53   37   20     Payable   1,398   1,700   1,711   1,835   1,953     Other Payables   290   448   407   437   465     Current Portion of LT Loans   5   28   72   72   72     Total Current Liab.   2,227   2,286   2,468   2,621   2,767     Long Term Loans   146   260   430   358   286     Other LT Liab.   349   306   306   306   306     Total Liabilities   2,722   2,852   3,203   3,285   3,359     Equity   435   435   435   435   435     Retained Earnings   12,788   14,073   15,321   16,518   17,709     Minority Interest   613   671   711   751   792   792     Total SHE + Minority Int.   13,894   15,295 </td <td>Goodwill</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	Goodwill	0	0	0	0	0
ST Loans 169 69 53 37 20   Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435   Retained Earnings 12,788 14,073 15,321 16,518 17,709   Minority Interest 613 671 711 751 792   Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935	Non-Current Assets	6,574	7,498	8,993	9,881	10,689
Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435   Retained Earnings 12,788 14,073 15,321 16,518 17,709   Minority Interest 613 671 711 751 792   Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935	Total Assets	16,616	18,146	19,670	20,989	22,293
Payable 1,398 1,700 1,711 1,835 1,953   Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435   Retained Earnings 12,788 14,073 15,321 16,518 17,709   Minority Interest 613 671 711 751 792   Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935	STLoops	160	60	53	27	20
Other Payables 290 448 407 437 465   Current Portion of LT Loans 5 28 72 72 72   Total Current Liab. 2,227 2,286 2,468 2,621 2,767   Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435 435   Retained Earnings 12,788 14,073 15,321 16,518 17,709   Minority Interest 613 671 711 751 792   Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935						
Current Portion of LT Loans   5   28   72   72   72     Total Current Liab.   2,227   2,286   2,468   2,621   2,767     Long Term Loans   146   260   430   358   286     Other LT Liab.   349   306   306   306   306     Total Liabilities   2,722   2,852   3,203   3,285   3,359     Equity   435   435   435   435   435   435     Retained Earnings   12,788   14,073   15,321   16,518   17,709     Minority Interest   613   671   711   751   792     Total SHE + Minority Int.   13,894   15,295   16,467   17,704   18,935				·		
Total Current Liab.2,2272,2862,4682,6212,767Long Term Loans146260430358286Other LT Liab.349306306306306Total Liabilities2,7222,8523,2033,2853,359Equity435435435435435435Retained Earnings12,78814,07315,32116,51817,709Minority Interest613671711751792Total SHE + Minority Int.13,89415,29516,46717,70418,935	•					
Long Term Loans 146 260 430 358 286   Other LT Liab. 349 306 306 306 306   Total Liabilities 2,722 2,852 3,203 3,285 3,359   Equity 435 435 435 435 435   Retained Earnings 12,788 14,073 15,321 16,518 17,709   Minority Interest 613 671 711 751 792   Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935		-				
Other LT Liab.   349   306			•	•	•	•
Total Liabilities2,7222,8523,2033,2853,359Equity435435435435435Retained Earnings12,78814,07315,32116,51817,709Minority Interest613671711751792Total SHE + Minority Int.13,89415,29516,46717,70418,935	0					
Retained Earnings   12,788   14,073   15,321   16,518   17,709     Minority Interest   613   671   711   751   792     Total SHE + Minority Int.   13,894   15,295   16,467   17,704   18,935						
Retained Earnings   12,788   14,073   15,321   16,518   17,709     Minority Interest   613   671   711   751   792     Total SHE + Minority Int.   13,894   15,295   16,467   17,704   18,935						
Minority Interest   613   671   711   751   792     Total SHE + Minority Int.   13,894   15,295   16,467   17,704   18,935	Equity	435	435	435	435	435
Total SHE + Minority Int. 13,894 15,295 16,467 17,704 18,935	Retained Earnings	12,788	14,073	15,321	16,518	17,709
• • • • • • • • •	Minority Interest	613	671	711	751	792
Total Liabilities & Equity 16,616 18,146 19,670 20,989 22,293	Total SHE + Minority Int.	13,894	15,295	16,467	17,704	18,935
	Total Liabilities & Equity	16,616	18,146	19,670	20,989	22,293

Sources: Company, IndoPremier

28 February 2020 Consumer Staples Kalbe Farma

Cash Flow Statement (Rp bn)	2017A	2018A	2019F	2020F	2021F
EBIT	3,216	3,314	3,265	3,435	3,658
Depr. & Amortization	455	471	538	644	724
Changes in Working Capital	(688)	(110)	(466)	(76)	(90)
Others	(975)	(904)	(729)	(802)	(848)
Cash Flow From Operating	2,008	2,771	2,608	3,201	3,444
Capital Expenditure	(1,164)	(1,307)	(2,000)	(1,500)	(1,500)
Others	50	17	(32)	(32)	(32)
Cash Flow From Investing	(1,114)	(1,290)	(2,032)	(1,532)	(1,532)
Loans	38	(126)	198	(88)	(88)
Equity	0	0	0	0	0
Dividends	(1,047)	(1,191)	(1,249)	(1,395)	(1,580)
Others	33	177	(116)	0	0
Cash Flow From Financing	(976)	(1,140)	(1,167)	(1,483)	(1,668)
Changes in Cash	(73)	368	(591)	185	244
Key Ratios	2017A	2018A	2019F	2020F	2021F
Gross Margin	48.6%	46.7%	45.2%	44.8%	44.7%
Operating Margin	15.9%	15.7%	14.4%	14.3%	14.3%
Pre-Tax Margin	16.1%	15.7%	14.8%	14.6%	14.6%
Net Margin	11.9%	11.7%	11.0%	10.8%	10.8%
ROA	15.1%	14.1%	13.2%	12.8%	12.8%
ROE	18.2%	16.8%	15.7%	15.2%	15.1%
ROIC	19.7%	18.1%	16.7%	16.0%	16.1%
Acct. Receivables TO (days)	51.5	54.9	57.5	53.3	49.7
Inventory TO (days)	121.5	114.3	114.3	114.3	114.3
Payable TO (days)	52.4	50.4	50.4	50.4	50.4
Debt to Equity	2.3%	2.3%	3.4%	2.6%	2.0%
Debt to Equity Interest Coverage Ratio (x)	2.3% 89.3	2.3% 111.4	3.4% 95.6	2.6% 129.3	2.0% 166.4

Sources: Company, IndoPremier

### **INVESTMENT RATINGS**

BUY	
HOLD	
SELL	

- : Expected total return of 10% or more within a 12-month period
- : Expected total return between -10% and 10% within a 12-month period
- : Expected total return of -10% or worse within a 12-month period

### ANALYSTS CERTIFICATION

The views expressed in this research report accurately reflect the analyst's personal views about any and all of the subject securities or issuers; and no part of the research analyst's compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.

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